



CNPJ 61.532.644/0001-15
A Publicly Listed Company

SUMMARIZED MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS HELD ON NOVEMBER 8, 2021

DATE, TIME, FORM AND PLACE: on November 8, 2021, at 3:00 pm, exclusively digitally via Microsoft Teams platform, pursuant to sub-item 6.4.1 of the Bylaws, reason why the meeting will be considered as held at the registered office, located at Avenida Paulista, 1938, 5th floor, in the city and state of São Paulo.

CHAIR: Henri Penchas.

QUORUM: total attendance.

RESOLUTIONS ADOPTED: pursuant to Article 12 of the Bylaws, the Directors decided, unanimously, and on account to the result for fiscal year 2021, *ad referendum* of the General Stockholders' Meeting of 2022:

- Quarterly Dividends:** to approve payment on January 3 and April 1, 2022, of **interest on capital** in the amount of **R\$ 0.0235295 per share**, with a 15% withholding income tax, resulting in net interest of **R\$ 0.02 per share**, except for any corporate stockholders able to prove to be immune to or exempt from such withholding, **in lieu of dividends of the 3rd and 4th quarters of 2021**, as follows:

Base period of earnings	Date of stockholding position	Accounting credit date	Payment date	Net amount per share
3 rd quarter 2021	11.30.2021	12.07.2021	01.03.2022	R\$ 0.02
4 th quarter 2021	12.13.2021	12.20.2021	04.01.2022	R\$ 0.02

- Additional interest on capital 2021:** additionally, to declare **additional interest on capital** in the amount of **R\$ 0.154720 per share**, to be paid up to **April 29, 2022**, with a 15% withholding income tax, resulting in net interest of **R\$ 0.131512 per share**, with the exception of any corporate stockholders able to prove to be immune to or exempt from such withholding; this interests will be calculated based on the final stockholding position of **November 23, 2021**, and will be credited individually to each stockholder in the Company's registers on November 30, 2021.

CONCLUSION: there being no further matters to discuss, these minutes were drafted in the form of a summary, read and approved by the Directors. São Paulo (SP), November 8, 2021. (signed) Henri Penchas - Chair; Roberto Egydio Setubal – Vice Chair; Alfredo Egydio Setubal, Edson Carlos De Marchi, Fernando Marques Oliveira, Patrícia de Moraes, Ricardo Villela Marino, Rodolfo Villela Marino and Vicente Furletti Assis - Directors.

ALFREDO EGYDIO SETUBAL

Investor Relations Officer